

Customer Service Profile™ Quick Reference Guide



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Low	Definition	High
Wary	Trust – tendency to hold an unquestioning belief that the motives of others are honorable.	Unquestioning
Vigilant	Acceptance of a customer's statements and motives can be found in an individual with a high score on the Trust scale.	Uncritical
Skeptical	A low score suggests a sense of doubt concerning the motives of a customer.	Accepting
Direct	Tact – ability to state a position without unnecessarily offending others.	Discreet
Obvious	High scores on the Tact scale suggest a tendency to prefer utilizing discreet and diplomatic communication methods.	Diplomatic
Forthright	Lower scores suggest a minimal need to use delicate language when a more candid approach is possible.	Restrained
Detached	Empathy – capable of understanding another's situation and feelings.	Understanding
Indifferent	High Empathy signifies a willingness to demonstrate compassion and understanding when serving customers.	Compassionate
Impersonal	A low scorer tends to avoid displays of compassion, preferring a more indifferent attitude.	Sensitive
	Conformity – tendency to comply with the rules and those in authority.	
Inventive	High Conformity is often associated with conventionality,	Accepts authority
Free-spirited	being comfortable with authority and rules, and accepting procedures.	Comfortable with procedures
Unconventional	Lower scores reflect a working style that emphasizes individualized thinking and a willingness to question inefficient procedures. This kind of person is not usually willing to blindly do the accepted thing.	Conventional

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	Focus – able to pursue an objective regardless of distractions.	
Distractible	High Focus is often associated with self-discipline, persistence and single-mindedness. A disruptive	Persistent
Inattentive	environment is usually of little concern for someone who scores in this fashion.	Purposeful
Impulsive	Lower scores reflect a working style that can be easily disrupted by minor distractions. A disordered work environment may present too many diversions for someone who scores in this fashion.	Single-minded
	Flexibility – able to explore new approaches to doing things; open to change.	
Uncompromising	High Flexibility is often associated with being open to change. Someone like this is usually unflustered by	Adaptable
Inflexible	sudden alterations to a plan or objective, even leading others through a change process.	Progressive
Traditional	Lower scores reflect a preference for a predictable and structured work environment in which changes occur slowly, if at all.	Enjoys new approaches

Low	Proficiencies	High
Lower scores reflect a level of verbal ability that may require some development	Vocabulary – Understanding the meaning of words when used in sentences	High scores are often associated with being proficient in basic language skills
Lower scores reflect a need for development of mathematical skills	Numerical – understanding basic mathematical concepts and working with numerical problems	High scores suggest a basic level of mathematical proficiency

Low	Company Service Perspective TM	High
Frequent discrepancies with the company's perspective on service to the customer	 Company Service Perspective – the degree of alignment between the individual's perspective on providing service to the customer and the perspective expressed by the company. High scores on the Company Service Perspective indicate good alignment between the individual and company approach to customer relations. Low scores reflect poor alignment between individual and company perspectives about relating to customers. Significant training may be required on the company's approach to providing customer service. 	Good alignment with the company's perspective on service to the customer